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Project Delta Quarterly Update, Construction Update **September 2019**

Norlite, LLC (Norlite) is providing a project update as indicated in the Project Delta Public Participation Plan (2018). This update serves as an update to the Air Pollution Control (APC) system construction schedule. In summary, the project is on schedule with the anticipation of being complete December 2019.

As of September 2019:

- All civil work for the APC is complete
- The APC structure is approximately 75% installed
- Ductwork and installation work progress is 50% complete
- Lime Silos and Shale Silos are completely installed
- Material (Shale) Handling system is 90% complete, final will be completed during shutdown
- Electrical work mobilization has begun
- Kiln Shutdown target date November 2019 to complete construction by December 2019

Once construction is complete, the new APC system will require two to three months of commissioning which will include operational optimization by the vendor and performance testing as required by NYS DEC and EPA regulations. Those activities are on schedule for January through March of 2020. Additional updates will be provided at Norlite's web site www.Norliteagg.com.