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Project Delta Quarterly Update, Commissioning Update **January 2020**

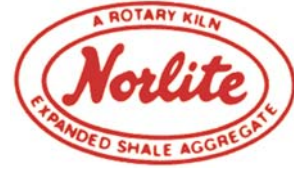
Norlite, LLC (Norlite) is providing a project update as indicated in the Project Delta Public Participation Plan (2018). This update serves as an update to the Air Pollution Control (APC) system construction and commissioning schedule. Project Highlights included in the original Public Participation Plan included:

- A fully integrated new gas treatment system with the latest technology
- The full elimination of waste water discharge to the Mohawk River
- No increase in the permitted processing capacity
- A unique control system for both kilns with the latest instrumentation, control and automation
- Expected reduction of operational cutoffs, start-ups and shutdown
- New silo and conveyors to enhance current procedures of reducing fugitive emissions of dust particulate matter

In summary, the project has reached the final stages of construction with both kilns being shut down on December 23, 2019 for the final connection to the new APC. The shutdown is anticipated to last until the end of January 2020. During this period, all final electronic, computerized and automated systems will be installed and prepared for startup and commissioning.

As of January 16 2020:

- The APC structure is 100% installed
- Ductwork and installation work progress is 90% complete
- Lime Silos and Shale Silos are completely installed
- Material (Shale) Handling system is 90% complete, final will be completed during shutdown
- Electrical work is 90% complete
- Programmable Logic Control (PLC) systems are 75% complete
- Kiln 2 initial ramp up target date is January 22, 2020.



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- Kiln 1 initial ramp up target date is January 29, 2020.

Each Kiln is brought to temperature while the vendor optimizes their performance. Norlite is working with consultants and New York State Department of Environmental Conservation (NYS DEC) to prepare the Comprehensive Performance Test (CPT) Plans required by NYS DEC and Environmental Protection Agency's regulations. A public notice will be released 30 days prior to the first CPT. Those activities are on schedule for February through April of 2020. Additional updates will be provided at Norlite's web site www.Norliteagg.com.